

Appendix #23



ROBERT C. GATES, Director

COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
313 N. Figueroa, Los Angeles, CA 90012

(213) 974-8111

April 3, 1992

David Cundiff, M.D.
Cancer Pain Service
LAC+USC Medical Center
1200 N. State Street
Los Angeles, CA 90033

Dear Dr. Cundiff:

I recently requested that staff review the potential for establishing a Palliative Care Unit at Rancho Los Amigos Medical Center. They feel that the time is not right for such a service at Rancho.

Their analysis indicates that there may be a slight surplus of revenue over direct cost. However, Rancho staff feel that the revenue assumptions, which are based on a February 27, 1992 meeting with you, are too optimistic. Their lack of confidence in the assumptions is based on their years of experience dealing with State Field Office staff.

In addition to our concern regarding the fiscal performance, we also are concerned that now is not the time to add a new categorical service to Rancho's current load. As you are aware, Rancho is now at the end of its Master Planning activities, and will begin the actual building phase this summer. All service/patient movement and relocation activities have already been planned.

Thank you for your ideas.

Very truly yours,

Robert C. Gates
Director of Health Services

RCG:kk
110:059

cc: Carl A. Williams
Armando Lopez, Jr.